
CURRICULUM VITAE

Lyndean Lenhoff Brick, J.D.
Senior Vice President

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Education

Juris Doctorate - June 1984
Ohio State University / College of Law
Columbus, Ohio

Bachelor of Arts Summa Cum Laude - June 1981
Albion College
Albion, Michigan

Majors: Classics, Political Science

Continuing Education

University of Bielefeld
Bielefeld, West Germany
Concentration: German

Employment History

- **The Murer Group** - Joliet, Illinois
June 1989 to Present

Position: Senior Vice President

Areas of Concentration:

- Healthcare Compliance including Fraud and Abuse Issues
- Strategic and Long Range Planning for Health Care Facilities
- Healthcare Facility Feasibility Analysis and Turn-Key Development
- Certificate of Need Development and Review
- Medicare Regulations and Reimbursement

- Regulatory and Legislative Review
 - Managed Care Provider Negotiations and Contract Development
 - Merger, Network, Alliance Formation
 - Pharmaceutical Market Analysis
 - Pharmaceutical Health Economics
 - International Health Care Law and Regulation and Facility Development
 - Corporate Restructuring, Joint Ventures, Acquisitions & Capital Formation
 - Reimbursement Review and TEFRA Structuring
 - Negotiation and Drafting of Contracts
- **The Law Offices of Alfred T. Spada**
Chicago, Washington, D.C. and Zurich, Switzerland
February 1988 to June 1989

Position: Attorney

Areas of Concentration:

- Import and Export Regulations
- International Credit Considerations
- Anti-trust and Trade Regulations and Other Legal Issues pertaining to Marketing and Sales
- Compliance with Health and Safety Regulations
- Business Formation and Incorporation
- Assisted clients in attaining financing including capital formation
- Identification and evaluation of financing alternatives
- Identification and assessment of joint venture partners, product representatives and other business professionals

- **Piltz and Sanderling** - Gutersloh, West Germany
September 1986 to December 1987

Position: Attorney

Areas of Concentration:

- Product Liability
- International Commercial Transactions and Litigation

- **The Law Offices of Joseph K. Luby** - Chicago, Illinois
June 1984 - August 1986

Position: Litigation Attorney

Areas of Concentration:

- Litigation
- Real Estate
- General Commercial Law

Additional Work Experience

- **Elizabeth Holzman, District Attorney**
Kings County, Brooklyn, New York
Summer 1982

Position: Legal Intern

- **Supreme Court Attorney**
Roy J. Lucas
Washington, D.C.
Summer 1982

Position: Legal Writing and Research Clerk

- **Congressman Howard Wolpe, 3rd Michigan District**
June to December 1980

Position: Congressional constituent caseworker and legislative aide,
campaign manager of Calhoun County

- **The Pleaid**
Albion College Newspaper
September 1979 to June 1980

Position: Editor in Chief

Professional Awards and Distinctions/ Organizations

- **Illinois Hospital Licensing Board**
Member (Appointment by Governor Rod Blagojevich, June 2005)
Chairman (Elected September 2006)
- **Will County Board of Health**
Board Member
- **Provena Saint Joseph Medical Center – Divisional Board Member**
Board of Directors
Finance Committee Chair
Strategic Planning Committee
Co-Chair 2007 Gala
- **United Cerebral Palsy of Will County**
Vice Chair
Treasurer (Past)
- **Annual National Institute (ANI) Distinguished Speaker Award** – presented by Healthcare Financial Management Association, Westchester, Illinois, August 2002 & 2003)
- **Eli's Rehab Report**
Member Editorial Advisory Board

Speeches and Presentations

- **“Strategic Positioning – Where Are We Going?”** – Dubuis Health System Retreat, Miami, Florida, October 2007
- **“The Quality Imperative”** – 2004 CHRISTUS Health Governance Conference, Santa Ana Pueblo, New Mexico, July 2004
- **“Reimbursement Data & Analysis – The Key to Successful Case Management”** – Texas Association for Healthcare Financial Administration Annual Meeting, San Antonio, Texas, April 2004
- **“Hospital Within a Hospital Regulations”** – Advance Care Board Retreat, Houston, Texas, October 2003
- **“Rethinking Case Management: A Front-Line Approach and Operational Focus”** – CHRISTUS Academy, San Antonio, Texas, September 2003

- **“Hot Trends in Reimbursement Regulations”** – Healthcare Financial Management Association Annual National Institute, Baltimore, Maryland, June 2003
- **“2003 – The New Provider-Based Landscape”** - South Texas Chapter of Healthcare Financial Management Association, South Padre, Texas, June 2003
- **“The LTACH Solution – Completing the Continuum of Care”** - Dubuis Health System / Murer Consultants Seminar, Phoenix, AZ & Detroit, MI, February & March 2003
- **“2003 – The New Provider-Based Landscape”** - Iowa Chapter of Healthcare Financial Management Association, Ames, Iowa, January 2003
- **“HIPPA Privacy in the Rehab Setting – Communications with Third Parties”** - Uniform Data System for Medical Rehabilitation, Orlando, Florida, October 2002
- **“Regulation to Reality: Achieving Total Compliance”** -Arkansas Chapter of Healthcare Financial Management Association, Hot Springs, Arkansas, April 2002
- **“Provider Regulations for Off Campus Delivery of Care”** - Southern Illinois Chapter of Healthcare Financial Management Association, Collinsville, Illinois, November 2001
- **“Compliance Issues: The New Regulations”** - Iowa Hospital Association, Des Moines, Iowa, October 2001
- **“2001 – The Year of the New Provider Based Regulations”** - Eli Digital (teleconference), September 2001
- **“2001 – The Year of the New Provider Based Regulations”** – Healthcare Financial Management Association Annual National Institute, San Antonio, Texas, June 2001
- **“2001 – The Year of the New Provider Based Regulations”** - South Texas Chapter of Healthcare Financial Management Association, South Padre, Texas, June 2001
- **“The Hot Issues in Compliance”** - National Healthcare Industry Conference Washington, DC, August 2000
- **“Functional Compliance – A Hands on Approach to Complying with the Law”** - Healthcare Financial Management Association, Orlando, Florida, June 2000

- **“Taking It To The Next Level: Compliance in Daily Departmental Operations”**
– Health Care Compliance Association, 1999 Compliance Institute (CCH), Chicago, Illinois, October 1999
- **"Keeping Your Post Acute Care Services in Compliance"** - Healthcare Financial Management Association, Las Vegas, Nevada, May 1999
- **"Keeping Your Post Acute Care Services in Compliance"** - Healthcare Financial Management Association, Tucson, Arizona, May 1999
- **“Re-Thinking the Role of the Chiropractor: Emerging Opportunities in the Medical Continuum”** - National College of Chiropractic and the ACA Council on Family Practice, Chicago, Illinois, July 1999
- **"Regulatory and Legal Considerations in Contracting for Ancillary Services"**
- AIC Worldwide, Las Vegas, Nevada, January 1999
- **"The First National Congress on PPS for Rehab and Skilled Nursing"** - AIC Worldwide, Orlando, Florida, November 1998
- **"Compliance in the Post Acute Setting"** - Healthcare Financial Management Association, Audio Teleconference, October 1998
- **"Incorporating Compliance into SNF PPS"** - Healthcare Financial Management Association, Washington, D.C., September 1998
- **“Post Acute Care After the Balanced Budget Act”** – Healthcare Financial Management Association, Nashville, Tennessee, June 1998
- **“Develop a Strategic Response to Change Affecting PPS-Exempt Providers and CORFs”** – Healthcare Financial Management Association, Audio Teleconference, December 1997
- **“Defining a System of Centralized Case Management”** – McGraw Hill Education Group, Chicago, Illinois, July 1997
- **“Building Revenues in Post Acute Care”** – Healthcare Financial Management Association, Orlando, Florida, June 1997
- **“Building Revenues in Post Acute Care”** – Business Network, Inc., Charlotte, North Carolina, January 1997
- **“Building Revenues in Post Acute Care”** – Business Network, Inc., Chicago, Illinois, November 1996
- **“Building Revenues in Post Acute Care”** – Business Network, Inc., Dallas, Texas, October 1996

- **“Building Revenues in Post Acute Care”** – Business Network, Inc., Philadelphia and Boston, September 1996
- **“Building Revenues in Post Acute Care”** – Business Network, Inc., Orlando and Fort Lauderdale, Florida, August 1996
- **“Preparing for a Rigorous Regulatory Environment - Constructing a Liability Self Audit and Challenging Local Regulators”** - SACP/AHA 10th Annual Meeting/Hospital Home Care Symposium, Orlando, Florida, May 1996
- **“Developing Alternative Venues of Care - A Financial, Legal and Regulatory Framework”** - Business Network, Inc., Cleveland, Ohio, April 1996
- **“Medicare Risk/Future of Rehab”** - Iowa Hospital Association, Des Moines, Iowa, April 1996
- **“Developing Alternative Venues of Care - A Financial, Legal and Regulatory Framework”** - Business Network, Inc., New Orleans, Louisiana, November 1995
- **“Medicare Risk Contracting: Playing the Odds - The Role of Rehab and Subacute Care External Relationships”** - American Hospital Association, Phoenix, Arizona, October 1995
- **“Functional Outcome Indicators for New Business Development and Planning”** - The Rehabilitation Institute of Northeast Georgia Medical Center, Atlanta, Georgia, September 1995
- **“Subacute Care in a Growing Managed Care Environment”** - MoAHA, Kansas City, Missouri, January 1995
- **“Subacute Care and Managed Care Services in the Nursing Home Setting”** - VANHA, Glen Allen, Virginia, January 1995
- **“Responding to Integration: A Financial Framework”** - AHA, San Diego, California, December 1994
- **“Subacute - A Viable Alternative”** - IAHA State Conference, Peoria, Illinois, October 1994
- **“The Subacute Feasibility Study”** - An Innovative Course Teaching Healthcare Analysis - WAHA, Seattle, Washington, January 1995
- **“Subacute Care Feasibility Study”** - Illinois Association of Homes for the Aging, Joliet, Illinois, Spring 1994

- **“Reimbursement Reform in the Rehab Continuum”** - AHA, Orlando, Florida, December 1993
- **“Reimbursement Reform in the Rehab Continuum”** - The American Hospital Association 23rd Annual Conference Section for Rehabilitation Hospital and Programs, December 1993
- **“How To Develop and Manage a CORF”** - National Association of Rehabilitation Facilities, Albuquerque, New Mexico, September 1992
- **“How To Develop and Manage a CORF”** - National Association of Rehabilitation Facilities, Orlando, Florida, April 1992
- **“The Americans with Disabilities Act”** - Ravenswood Health Care Corporation, Chicago, Illinois, June 1992
- **“The Ramifications of the ADA on Business”** - MacNeal Hospital, Chicago, Area Business Conference, Berwyn, Illinois, March 1992

Publications

Books:

- **“Understanding Provider Based Status”** Authors: Cherilyn G. Murer, J.D., C.R.A., Michael A. Murer, J.D., and Lyndean Lenhoff Brick, J.D.; Published by CCH (Commerce Clearing House), April 2003, 229 pp
- **“Complete Legal Guide to Healthcare Records Management”**
Authors: Cherilyn G. Murer, J.D., C.R.A., Michael A. Murer, J.D., and Lyndean Lenhoff Brick, J.D.; Published by McGraw Hill and Co-published by HFMA, January 2000
- **“Compliance Audits and Plans for Healthcare”**
Authors: Cherilyn G. Murer, J.D., C.R.A., Michael A. Murer, J.D., and Lyndean Lenhoff Brick, J.D.; Published by McGraw Hill and Co-published by HFMA; Summer 1998
- **“Post Acute Care Reimbursement Manual – A Financial and Legal Guide”**
Authors: Cherilyn G. Murer, J.D., C.R.A., Michael A. Murer, J.D., and Lyndean Lenhoff Brick, J.D.; Published by McGraw Hill and Co-published by HFMA; September 1997
- **“The Case Management Sourcebook”**
Authors: Cherilyn G. Murer, J.D., C.R.A., and Lyndean Lenhoff Brick, J.D.; Published by McGraw Hill; Forward by Mutual of Omaha; July 1997

Journal Articles:

- **“Independent Diagnostic Testing Facilities (IDTFs) - A Good Way to Cooperate”**, Lyndean Lenhoff Brick, J.D., CCH Healthcare Compliance Letter, May, 2002
- **“Compliance Guidance for Nursing Facility Caregivers”**, Cherilyn G. Murer, J.D., C.R.A., Michael A. Murer, J.D., and Lyndean Lenhoff Brick, J.D., CCH Healthcare Compliance Letter, May 2001
- **“Gifts to Physicians May Violate Antikickback/Stark Laws”**, Cherilyn G. Murer, J.D., C.R.A., Michael A. Murer, J.D., and Lyndean Lenhoff Brick, J.D. CCH Healthcare Compliance Letter, April 2001
- **“Overview of the New Provider-Based Regulations”**, Cherilyn G. Murer, J.D., C.R.A., Michael A. Murer, J.D., and Lyndean Lenhoff Brick, J.D. CCH Healthcare Compliance Letter, July 2000
- **ComplianceEdge Training – “Distinguishing Between Discharges and Transfers”**, Cherilyn G. Murer, J.D., C.R.A., Michael A. Murer, J.D. and Lyndean Lenhoff Brick, J.D. CCH Healthcare Compliance Letter, April 2000
- **“ComplianceEdge Training –Physician Recruitment and the Antikickback Statue”**, Cherilyn G. Murer, J.D., C.R.A., Michael A. Murer, J.D. and Lyndean Lenhoff Brick, J.D. CCH Healthcare Compliance Letter, February 2000
- **“ComplianceEdge Training – Ambulance Restocking Arrangements”**, Lyndean Lenhoff Brick, J.D. CCH Healthcare Compliance Letter, February 2000
- **“ComplianceEdge Training – Myocardial Perfusion Imaging”**, Lyndean Lenhoff Brick, J.D. CCH Healthcare Compliance Letter, January 2000
- **“Identifying Compliance Issues in Pharmacy Operations”**, Lyndean Lenhoff Brick, J.D. CCH Healthcare Compliance Letter, January 2000
- **“What Every Compliance Officer Should Know About Allied Health Professionals”**, Lyndean Lenhoff Brick, J.D. and Michael A. Murer, J.D., CCH Healthcare Compliance Letter, December 1999
- **“Medical Records and Staffing Compliance for Psychiatric Providers”**, Lyndean Lenhoff Brick, J.D. and Michael A. Murer, J.D., CCH Healthcare Compliance Letter, December 1999

- **“Corporate Governance and Its Legal Duty to Implement Compliance Programs”**, Lyndean Lenhoff Brick, J.D. and Michael A. Murer, J.D., CCH Healthcare Compliance Letter, October 1999
- **“Patient Dumping: A Key Compliance Issue”** Lyndean Lenhoff Brick, Continuing Care, October 1999
- **“Q&A on Perks for Board Members, Confidentiality, EMTALA, and Communications with Non-English Speaking Patients”**, Lyndean Lenhoff Brick, J.D. and Michael A. Murer, J.D., CCH Healthcare Letter, September 1999
- **“Q&A on Kickbacks, Fraud and Disclosure of HIV+ Status”** Lyndean Lenhoff Brick, J.D. and Michael A. Murer, J.D., CCH Healthcare Letter, August 1999
- **“Shopping for the PPS-Ready Vendor”** Lyndean Lenhoff Brick, Nursing Homes, July 1999
- **“Trends in Compliance: Avoiding Potential Fraud and Abuse Violations”**, Lyndean Lenhoff Brick, Orthodontic Products, April/May 1999
- **“The Future of Chiropractic Medicine: A Primary Role”** Brick, *The Journal of Chiropractic Rehabilitation* published by Allied Health Care Publications, Los Angeles, California, Summer, 1998
- **“Healthcare Compliance: New Provider Concern from the Balanced Budget Act”** Brick, *Continuing Care* published by Stevens Publishing Corporation, Waco, Texas, August 1998
- **“A Guide to Designing and Implementing a Centralized Case Management System”** (An Excerpt from The Case Management Sourcebook), Murer and Brick, *Continuing Care* published by Stevens Publishing Corporation, Waco, Texas, May 1997
- **“Medicare HMO’s to Expand Role of Rehab, Subacute”** Brick, *Continuing Care* published by Stevens Publishing Corporation, Waco, Texas, February 1996
- **“Long Term Hospitals Add Revenues”** Murer and Brick, *Continuing Care* published by Stevens Publishing Corporation, Waco, Texas, May 1995
- **“TEFRA’s Red Herring: Shortening the Length of Stay”** Brick, *Continuing Care* published by Stevens Publishing Corporation, Waco, Texas, March 1995
- **“The Long Term Care Hospital: Treating the Right Patient for the Right Reimbursement”** Murer and Brick, *Continuing Care* published by Stevens Publishing Corporation, Waco, Texas, October 1994

- **“Rehabilitation and Psychiatry: A Basis for Strategic Interface”** Brick, *Hospital Rehab* published by American Health Consultants, Atlanta, Georgia, Fall 1994
- **“Building the Subacute Care Pro Forma”** Brick, *The National Report on Subacute Care*, August 1994
- **“Physician Bundling, PHO’s are Targets for a Reformed Market”** Murer and Brick, *Hospital Rehab* published by American Health Consultants, Atlanta, Georgia, April 1994
- **“Mexican Health Care: Planning for the 21st Century”** Murer and Brick, *Spectrum* published by Arthur D. Little Decision Resources, Burlington, Massachusetts, December 1993
- **“Throw Out the Rule Book, Start Taking Steps to Initiate Change Now”** Murer and Brick, *Hospital Rehab* published by American Health Consultants, Atlanta, Georgia, August 1993
- **“Germany’s Health Care System”** Murer and Brick, *International Responses to Changes in the Health Care Environment* published as book Chapter IV by Arthur D. Little Decision Resources, Burlington, Massachusetts, December 1992
- **“TEFRA Rebasing”** Murer and Brick, *Hospital Rehab* published by American Health Consultants, Atlanta, Georgia, September 1992
- **“Documentation: A Front-Line Defense for Risk Management”** Murer and Brick, *Hospital Rehab* published by American Health Consultants, Atlanta, Georgia, January 1993
- **“Preparing for Rehabilitation Reform: A Checklist for the Future”** Murer and Brick, *Hospital Rehab* published by American Health Consultants, Atlanta, Georgia, 1992
- **“Reimbursement Reform in the Rehabilitation Continuum: Sharing the Risk”** Murer and Brick, *Hospital Rehab* published by American Health Consultants, Atlanta, Georgia, 1992
- **“How You Can Recoup Lost Revenue with TEFRA Rebasing”** Murer and Brick, *Hospital Rehab* published by American Health Consultants, Atlanta, Georgia, September 1992
- **“Subacute Care: Hospital Rehab’s Emerging Opportunity”** Murer and Brick, *Hospital Rehab* published by American Health Consultants, Atlanta, Georgia, December 1992

- **“Germany’s Health Care System: Status and Prognosis for Reform”** Murer and Brick, *Spectrum* published by Arthur D. Little Decision Resources, Burlington, Massachusetts, July 1992
- **“The Privatization of Health Care in Europe and the Pacific Rim”** Murer and Brick, *Spectrum* published by Arthur D. Little Decision Resources, Burlington, Massachusetts, May 1991
- **“The New Generation of Outpatient Rehabilitation”** Murer and Brick, *Futurescope, Life Sciences* published by Arthur D. Little Decision Resources, Burlington, Massachusetts, November 1990
- **“Antitrust in the U.S. Health Care Marketplace”** Murer and Brick, *Spectrum* published by Arthur D. Little Decision Resources, Burlington, Massachusetts, October 1990
- **“The Implications of Health Care Personnel Shortages for Providers and Suppliers”** Murer and Brick, *Spectrum* published by Arthur D. Little Decision Resources, Burlington, Massachusetts, July 1990
- **“Work Hardening: The New Generation of Outpatient Rehabilitation”** Murer and Brick, *Spectrum* published by Arthur D. Little Decision Resources, Burlington, Massachusetts, April 1990

Professional Licenses

- **Admitted to Practice:**

State of Illinois (November 1984)

United States District Court (December 1984)

June 2006